



RUSHMOOR BOROUGH COUNCIL

POLICY AND PROJECT ADVISORY BOARD

*at the Council Offices, Farnborough on
Wednesday, 22nd January, 2020 at 7.00 pm*

To:

Cllr J.B. Canty (Chairman)
Cllr Sophia Choudhary (Vice-Chairman)
Cllr P.I.C. Crerar (Vice-Chairman)

Cllr Gaynor Austin
Cllr P.J. Cullum
Cllr Prabesh KC
Cllr J.H. Marsh
Cllr T.W. Mitchell
Cllr Sophie Porter
Cllr M.J. Roberts
Cllr C.J. Stewart

Enquiries regarding this agenda should be referred to the Administrator, Justine Davie, Democracy, Strategy and Partnerships, Tel. (01252) 398832, Email. justine.davie@rushmoor.gov.uk.

A G E N D A

1. APPOINTMENT –

To note the appointment of Cllr J.H. Marsh as a Member of the Policy and Project Advisory Board for the remainder of the 2019/20 municipal year.

2. MINUTES – (Pages 1 - 4)

To confirm the Minutes of the Meeting held on 20th November, 2019 (copy attached).

3. HEATHROW SOUTHERN RAIL LINK SUPPORT – (Pages 5 - 10)

To receive the Head of Economy, Planning and Strategic Housing's Report No. EPSH2006 (copy attached) which provides an update on the Southern Access to Heathrow Programme and the potential implications for Rushmoor and the wider M3 corridor. The Advisory Board are asked to consider a potential formal response to the Transport Secretary, setting out the Council's concerns, to recommend to the Leader of the Council, as agreed at Full Council on 5th December 2019.

4. DELIVERING REGENERATION – (Pages 11 - 16)

To review the approach to communicating the regeneration programme (communications plan attached). The Board are also asked to have an initial discussion on an approach to the consideration of changing trends in transport and car ownership and how the Council might need to respond, particularly in relation to the delivery of the Council's regeneration programme and responding to the climate change emergency.

5. RUSHMOOR OPERATIONAL PARKING POLICY –

THIS ITEM HAS BEEN WITHDRAWN

6. INDEX OF MULTIPLE DEPRIVATION – (Pages 17 - 24)

To consider the summary of the Index of Multiple Deprivation 2019 data which summarises the areas of multiple deprivation in the Rushmoor (copy attached). The Head of Democracy, Strategy and Partnerships will also present information from other sources and the Board will be asked to consider the areas which the Council should focus to address the issues highlighted.

7. WORK PROGRAMME – (Pages 25 - 32)

To discuss the Policy and Projects Advisory Board Work Programme (copy attached).

MEETING REPRESENTATION

Members of the public may ask to speak at the meeting on any of the items on the agenda by writing to the Panel Administrator at the Council Offices, Farnborough by 5.00 pm three working days prior to the meeting.

Applications for items to be considered for the next meeting must be received in writing to the Panel Administrator fifteen working days prior to the meeting.

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POLICY AND PROJECT ADVISORY BOARD

Meeting held on Wednesday, 20th November, 2019 at the Council Offices, Farnborough at 7.00 pm.

Voting Members

Cllr J.B. Canty (Chairman)
Cllr Sophia Choudhary (Vice-Chairman)

Cllr P.J. Cullum
Cllr Prabesh KC
Cllr Sophie Porter
Cllr M.J. Roberts
Cllr C.J. Stewart
Cllr J.E. Woolley

Apologies for absence were submitted on behalf of Cllr Gaynor Austin, Cllr P.I.C. Crerar and Cllr T.W. Mitchell.

18. MINUTES

The minutes of the meeting held on 25th September, 2019 were approved and signed by the Chairman. The Board was advised that the strategic aims for the Playground Strategy would be reported to the December Cabinet meeting where the Cabinet would propose the format for the development of the operational plan.

19. ALDERSHOT TOWN CENTRE STRATEGY

The Board received the Head of Economy, Planning and Strategic Housing's Report No. EPSH1957 which set out the seven strands of the Aldershot Town Centre Strategy and provided details on the current position and next steps. The Board considered three elements of the evidence base and their implications for the Strategy which were: the Aldershot Civic Society Town Centre Vision; ideas from the Rushmoor Leadership project group to attract and grow independent business uses; and, the Aldershot Parking Study.

The Council had been working with the Aldershot Civic Society and the Aldershot Task Force to shape a longer-term town centre strategy and to enable consultation and engagement with the wider community, including residents and other stakeholders. As a result of the engagement, the Aldershot Civic Society had drafted a community-led 'Town Centre Vision' based around ten key themes:

- **Communicating Aldershot** – supporting the physical transformation and looking forward to the future, ideas included a centrally located information centre, a website and phone app.
- **Future Development** – providing policy compliant quality affordable housing contributing positively to existing Victorian heritage.
- **Public Realm** – a welcoming, accessible and high quality town centre which was easy to move around.

- **Feeling Safe** – a town centre with good lighting and alternatives to CCTV to address anti-social behaviour.
- **Transport, access and movement** – promoting active use of the town centre, ideas included free short-term parking, removal of street clutter and increased cycle provision.
- **Entertainment, events and activities** – creating a sense of pride and ownership and increasing footfall and prosperity of businesses in the town.
- **Facilities and services in town** – ideas included moving the library to a town centre location and providing a modern, interactive and family-friendly museum.
- **Retail, restaurants and cafes** – providing a unique and independent retail offer and variety of high-quality cafes.
- **Incentives for new businesses** – establishing a pathway from ‘pop-up’ to permanent to allow Aldershot to ‘grow its own’.
- **Transition period** – drawing up a communications strategy to bring people along on the journey of transformation.

The Board discussed the Aldershot Civic Society’s Town Centre Vision and key themes and broadly agreed with the themes but also suggested some additional areas which could be included. The Board was advised that the Aldershot Civic Society information was just one piece of work looking at town centre uses and potential future uses which would be considered as part of the strategic development process. A piece of work had been commissioned to look specifically at future uses for the town centre and that work was expected to be completed by February/March 2020.

Hannah Shuttler, Ally Murdoch and Emma Lamb, Rushmoor officers participating in the Rushmoor Leadership Programme, presented the outcomes from the work they had carried out, looking at how the vibrancy of the town centre could be developed by attracting and growing independent business uses. The project had three stages: creating a knowledge baseline; evaluating potential opportunities; and, developing ideas to form recommendations. The Group identified a number of ideas and developed recommendations for eleven projects. Of those eleven projects, three were identified as contributing to the transition plan in the short-medium term and the remaining eight could be evaluated alongside the other initiatives as part of the long-term development of the Strategy.

The three projects identified as contributing to the transition plan were:

- Engagement with young people – including art student displays on hoardings, youth engagement project with Farnborough 6th Form College and construction opportunities linked to Aldershot College
- Repair Café, focussing on armed forces veterans
- West End Centre – continuing work already underway to improve the cultural offer

The eight projects identified for evaluation as part of the long-term Strategy development were:

- Escape Room Adventure Centre
- Climbing Centre
- Soft Play
- Indoor Trampolining
- Little Street
- Splash Area
- Visual Gaming Centre
- Relocation of Army Careers Office to the town centre

The Group had identified leisure provision opportunities and operators that were interested in locating in Aldershot.

The Board discussed the proposals and welcomed the work of the Leadership Group and in particular the engagement with young people. There was support for the three projects contributing to the transition plan and for further evaluation of the eight projects as the Aldershot Town Centre Strategy was developed.

The Board received a copy of the Aldershot Parking Study which had been carried out in June 2019. The study assessed the current off and on street parking situation, identified changes in use and demand, assessed future demand in the light of the regeneration projects and looked at good practice elsewhere. The conclusion of the study was that there would be sufficient car park capacity in the town centre to accommodate planned growth to 2024. It was proposed that a more strategic use of car parks and partnership working with the Wellington Centre and Westgate could improve the town centre offer for off-street parking. The study also proposed that a strategic review of on-street parking would identify some opportunities. Other opportunities identified included improved public transport and cycling facilities and the introduction of car sharing schemes.

The Board discussed the outcomes from the Aldershot Parking Study and were advised that a transport/parking stakeholders' group would be established to address some of the issues highlighted in the study.

All of the evidence would be brought together and it was the intention that the Aldershot Town Centre Strategy would be available in draft form in March 2020.

Action to be taken	By whom	When
Report the draft Aldershot Town Centre Strategy to the 25th March Board meeting	Tim Mills	17th March 2020

20. **PROCUREMENT STRATEGY**

The Board considered the Council's draft Procurement Strategy 2019-2023 which set out the Council's vision for procurement and the priorities for the next four years. The vision for the Procurement Strategy was to demonstrate value for money through the effective procurement of goods, services and works on a whole life basis in terms of generating benefits to the community and the organisation, whilst minimising impacts to the environment.

The Procurement Strategy would link to the Council Business Plan, the ICE Programme and existing policies. The strategic aims were set out in the draft Strategy which included:

- the need to innovate, generate savings and opportunities for income generation;
- transform and modernise the way services were delivered by creating commercial opportunities, managing contracts and supplier relationships and risk management;
- demonstrate political and senior officer leadership of procurement; and,
- manage spend effectively by bringing social, environmental and economic advantages to the community.

The Board discussed the Strategy and proposed that reducing energy consumption and carbon emissions and delivering social value should be included within the aims of the Strategy. The Board also suggested exploration of joint procurement and collaborative working should also be included. The draft Procurement Strategy would be considered by

the Cabinet in December 2019 and the final version should be available for comment by March 2020.

Action to be taken	By whom	When
Report the Procurement Strategy to the Board meeting once finalised	David Stanley	March 2020

21. WORK PROGRAMME

The Board **NOTED** the work programme. It was requested that the Progress Group meeting be rearranged until after the General Election had taken place on 12th December.

Action to be taken	By whom	When
Reschedule the 9th December Progress Group meeting and update diary appointments	Justine Davie	22nd November 2019

The meeting closed at 8.50 pm.

CLLR J.B. CANTY (CHAIRMAN)

22 JANUARY 2019

SOUTHERN ACCESS TO HEATHROW (SAtH) PROGRAMME**1. INTRODUCTION**

- 1.1. This report provides an update on the Southern Access to Heathrow (SAtH) programme and the potential implications for Rushmoor and the wider M3 corridor. A potential formal response to the Transport Secretary setting out the Council's concerns with anticipated delivery time and setting out the key elements that the Council would wish to see in any proposal is attached as Appendix 1 for the Board's recommendation to the Leader.

2. BACKGROUND AND CONTEXT

- 2.1. The SatH programme was first launched in August 2017 under the name Strategic Rail Link to London (STLth) to deliver a proposed new railway to link Heathrow Airport to railway lines south of London.
- 2.2. In 2018 the Department for Transport (DfT) undertook a 'market sounding' exercise to determine whether there was market appetite for delivering a new rail link in a different and innovative way (specifically whether a scheme could progress without government support).
- 2.3. A number of different approaches were proposed. This led to a number of different approaches being put forward to deliver SatH, all of which would require some form of government support, whether that be direct subsidy or indirect support such as infrastructure usage guarantees.
- 2.4. On the 22 May 2019 a series of parliamentary questions were raised in relation to improved southern access to Heathrow where it was confirmed that 30 market-led proposals were received during the market sounding exercise. The DfT has continued to engage with 10 proposals which have the potential to be financially credible without government support.
- 2.5. On the 4th November 2019 the government published [Guidance on the Southern Access to Heathrow: strategic objectives](https://www.gov.uk/government/publications/southern-access-to-heathrow-strategic-objectives/southern-access-to-heathrow-strategic-objectives)¹ which sets out that the purpose of the programme is to make getting to Heathrow Airport quicker and easier for millions of

¹ <https://www.gov.uk/government/publications/southern-access-to-heathrow-strategic-objectives/southern-access-to-heathrow-strategic-objectives>

travellers across the south of England, with proposed links between Central London, Surrey, Hampshire and the airport.

- 2.6. The Guidance makes clear that the DfT will consider an approach based on a programme of interventions which could be across different modes. These are likely to include heavy rail but could also include light rail, bus rapid transit, guided busways, autonomous vehicles or a combination of the aforementioned.
- 2.7. The revised objectives are as follows:
 1. Encourage modal shift and reduce road congestion
 2. Reduce environmental impacts
 3. Connect communities
 4. Boost economic growth and encourage regeneration
 5. Enhance our global competitiveness by making Britain a more attractive place to invest
 6. Minimise the impact on current and future passenger and freight journeys and services
 7. Be deliverable
 8. Be affordable and value for money
- 2.8. The Guidance identifies that it expects interventions to be delivered in phases over a period of time, increasing capacity to meet the required demand, and that the government does not expect interventions to be completed prior to 2030.

3. Options in the public domain

- 3.1. There are four options being promoted as part of the STLtH that are in the public domain, and these are summarised below:

Heathrow Southern Rail

- 3.2. One of the proposals being promoted as part of the STLtH is a new rail link being promoted by [Heathrow Southern Railway Limited](https://heathrowrail.com/service-opportunities/)² (HRSL), which is privately funded and was established in 2016 with the aim of bidding to improve rail access to Heathrow Airport
- 3.3. The Heathrow Southern Railway proposal will provide the opportunity for train services operating on a 30-minute frequency between Farnborough and Heathrow Airport with the trains continuing to Old Oak Common and Paddington, thereby providing new connections to HS2 and the Elizabeth Line.

Hounslow to Heathrow new rail link

² <https://heathrowrail.com/service-opportunities/>

- 3.4. This option is supported by the [London Borough of Hounslow](#)³ and aims to provide a new rail line to Heathrow Airport that includes a new station serving Bedfont, connecting to Feltham and London Waterloo.

Staines Light Rail

- 3.5. This option is being promoted by Spelthorne Borough Council and aims to create a new transport link from Staines-upon-Thames to Heathrow. The proposal is a stand-alone light rail (similar to the Docklands Light Railway), running between Staines Station, Staines Town Centre, and Heathrow.

Windsor Link Railway

- 3.6. This option is split into multiple phases. Phase 1 of the [Windsor Link Railway](#)⁴ will link Slough to London Waterloo via Windsor. Phase 2 is of greater interest to the Council as it aims to provide a spur from the Windsor to Staines line that would run to the west of the Wrybury reservoir. If both phases are delivered it is envisaged that the proposals would deliver wider benefits to the regions, with the potential for direct rail services between Farnborough and Aldershot. No information is provided on potential service frequency or journey times.

Summary of Options

- 3.7. Of the four options that are in the public domain, only two refer to the potential to provide direct connectivity between Farnborough and Heathrow Airport, notably Heathrow Southern Rail and Windsor Link Railway. Officers consider these options have the potential to alleviate capacity issues on radial routes (such as the M25 and M3) thus reducing congestion and air pollution. In addition, it is envisaged that direct services from the Borough will assist in the sustainable growth of the economy particularly the aerospace sector and delivering the Council's regeneration aspirations for its town centres.
- 3.8. As officers are not aware of the detail of the full range of options being considered by the DfT it is difficult to be specific about a preferred option at this time. However, as it stands the Heathrow Southern Rail Link will provide links to Heathrow and to London Paddington, and Heathrow Southern Rail Limited consider that the new railway could be operational by 2026. The early delivery of any scheme providing direct rail connections from the Borough (and other mainline stations in Hampshire and Surrey) to Heathrow Airport and other transport hubs would be supported.
- 3.9. The proposal provides significant benefits to Rushmoor and the wider M3 corridor as if selected as the preferred option (following a future procurement exercise) it will provide fast and frequent rail services from Farnborough to destinations that are not currently directly accessible using the rail network.

³ https://www.hounslow.gov.uk/info/20053/transport/1976/proposed_rail_services_for_hounslow/3

⁴ <https://windsorlink.co.uk/>

4. RECOMMENDATION

- 4.1. The Policy and Projects Advisory Board is asked to note the contents of this paper and endorse that the letter attached as Appendix A be sent to the Transport Secretary highlighting the Council's support for the STLtH programme; that the Council considers that it would be a missed opportunity if at least one of the Borough's mainline stations (Farnborough and Aldershot) were not served by direct rail links to Heathrow following the selection of the preferred STLtH option; and that the Council is concerned that the government does not envisage any interventions being implemented by 2030.

TIM MILLS

HEAD OF ECONOMY, PLANNING & STRATEGIC HOUSING

Contact: Tim Mills Head of Economy, Planning and Strategic Housing Ext: 8542

List of appendices:

1. Letter to Transport Secretary Grant Shapps



Your reference

Contact: David Clifford

Our reference: RBC SAth1

Telephone: 01252 398733

Email: David.Clifford@rushmoor.gov.uk

The Rt Hon Grant Shapps MP
Department for Transport
Great Minster House
33 Horseferry Road
London
SW1P 4DR

Date 19 January 2020

Dear the Rt Hon Grant Shapps MP

SOUTHERN ACCESS TO HEATHROW (SAth) PROGRAMME

I am writing to you as the leader of Rushmoor Borough Council to express disappointment that the Guidance on the Southern Access to Heathrow: strategic objectives, published in November 2019, identifies that your Department does not expect any proposals to be in place prior to 2030. In addition, the Council is concerned that there are no clear timescales for when the procurement exercise to select a preferred option will be undertaken.

At the local level the Council wishes to see some early certainty that the SAth programme will provide direct connectivity from at least one of the Borough's mainline railway stations to Heathrow Airport. Direct connectivity from one of the Borough's mainline railway stations and additional stations in Surrey and Hampshire to Heathrow Airport (and potentially other transport hubs) will:

- Reduce congestion on radial routes (such as the M3 and M25) and therefore have benefits for improving air quality.
- Support the sustainable growth of the South Eastern regions economy and has potential to significantly increase GVA. Farnborough as one of the hubs of a key growth sector - Aerospace is a strategic location which due to the nature of its businesses needs to connect more efficiently to Heathrow
- Support the Borough's ambitious Town Centre Regeneration programme being delivered by the Council, the Rushmoor Development Partnership and other stakeholders.

The Council is not aware of the detail of the full range of options being considered by the Department and is unable to be specific about a preferred option. However, of the four proposals that are in the public domain following the 'market sounding' undertaken by the Department in 2018, the Council considers that the Heathrow Southern Railway Limited proposal best aligns with the Council's aspirations for the early delivery of a direct, fast and frequent service from the Borough to Heathrow Airport and other transport hubs such as London Paddington and is capable of delivery by 2026.

I look forward to further detail being published by the Department in the near future and a commitment to the early delivery of a Southern Access to Heathrow that will deliver economic, environmental and social benefits to a wide geographic area that includes Rushmoor Borough.

Regards
Councillor David Clifford
Leader of Rushmoor Borough Council

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Policy and Projects Advisory Board

22 January 2020

Communicating the Regenerating Rushmoor Programme

1. Background

At its last meeting, the Policy and Projects Advisory Board Progress Group requested an update on the approach to communications associated with the Regenerating Rushmoor Programme.

2. Introduction

Communicating the regeneration of Aldershot and Farnborough town centres is divided between the Council and Snapdragon Consultancy, which is employed by the Rushmoor Development Partnership to lead on its communications and engagement for:

- Union Street
- Civic Quarter
- Parsons Barracks

The Council's communications plan is intended to cover all the key projects that fit within the Regenerating Rushmoor Programme, but initially, we have focused on supporting Snapdragon on the Union Street and Civic Quarter projects and on the Aldershot transition plan.

Along with the main communications activities in the plan, we have also introduced – or are proposing to introduce – a number of new initiatives and these are summarised below. A list of the main communications channel is also summarised below for ease of reference. In addition, attached, as an appendix, is a copy of Snapdragon's key activities.

3. Aldershot town centre newsletter

The greatest focus is on Aldershot, where we think there is the most need for intervention.

As well as the normal communications channels, we have re-introduced a newsletter for traders and local businesses, but which is also available in the town centre.

So far, we have published two newsletters and our intention is to continue to do this every couple of months.

We will consider extending this model to Farnborough town centre once the Aldershot one is embedded.

4. Regeneration newsletter

One of the issues that we hear reflected back to us fairly frequently is that residents on the doorstep don't know what is happening on regeneration.

We are also therefore considering a stand-alone newsletter that goes to all households in Aldershot and/or Aldershot and Farnborough once or twice a year and focuses solely on regeneration.

The content for this could be repurposed across other channels, including social media, email newsletters and the Council's website. It could also support the transition plan.

5. Social media activities

As well as the usual social media activities, we are also proposing to use Facebook Live so that residents can engage directly with the Leader. We think this would be particularly valuable on the Union Street proposals where there is likely to be a range of opinions.

If this works well, we could repeat the exercise in Farnborough for the Civic Quarter.

In addition to the Council's social media accounts (see below), we also have Facebook, Twitter and Instagram accounts for Aldershot town centre, and we have been increasing activity on these. We would suggest that we repeat this model for Farnborough town centre at the appropriate time.

Our Nextdoor account is ready to go live, although currently there are some technical issues to resolve. Once these are sorted, we will roll this out as another communications and engagement tool.

Snapdragon is also running project-specific Facebook and Twitter channels.

6. The connection with place branding for Aldershot

We recognise that more needs to be done, and sustained, to develop and improve Aldershot's reputation. This is important for the future viability of the town, in attracting residents and businesses to settle here, and for the future success and integration of the Wellesley development into the town.

It is also of key importance during the period of transition when the town will be in a greater state of upheaval.

One of our early activities is therefore revisiting the previous place branding work we did in conjunction with Thinking Place and Grainger. This work has also been identified by the Aldershot task force and we are currently exploring options to take this forward.

7. Resource implications

We recognise the need to make a step change in communicating the regeneration of our town centres and in developing the story for Aldershot in particular.

As well as additional costs for activities, such as printing, distribution and hoarding decorations, we are also looking at the staff resource implications.

Internally, we have reallocated and started to 'switch off' some of our lower priority communications work to be able to focus on regeneration, but given the scale and priority of regeneration, we are considering what other resources are required.

8. Main communications channels and activities

Social media

- Facebook – RBC (7816 followers), Aldershot TC (1917 followers), RDP
- Twitter – RBC (5025 followers), Aldershot TC (1399 followers) RDP
- Instagram – RBC 848 followers, Aldershot TC (207 followers)
- LinkedIn – RBC 904 followers
- YouTube – 115 subscribers

Email news

- RBC news and consultations – 5136 subscribers
- Leader's news – 1711 subscribers

Arena

- x 4 a year

News releases

Videos and animation

Design and artwork

- Banners
- Posters
- Pull-up banners
- Flyers/postcards
- Hoardings

Website

- RBC website
- RDP website

Town centre newsletters

- November 2019
- January 2020

Internal comms

- Councillors' email
- Yammer

Meetings, face-to-face, etc

- Town centre retailers' meeting
- Face-to-face engagement and briefings – inc. Aldershot Civic Society
- Drop-in sessions (RDP)
- Workshops and residents' groups – Aldershot Community Together; Heart of Farnborough

9. Next steps

As the regeneration programme is developing, the communications plan will also need to evolve. The communications team will work alongside the regeneration team and with a number of other bodies to maintain effective communications with a wide range of stakeholders.

Gill Chisnall, Corporate Communications Manager

17 January 2020

**Union Street, Aldershot - Rushmoor Development Partnership
Consultation Timetable - November 2019**

Ahead of the consultation events held in January 2020, our intention is to hold an introductory event at the Aldershot Community Christmas Festival on 30th November to present the concept of the plans and provide the opportunity to invite the community to the consultation events.

An indicative week by week timetable proposed is shown below:

Week commencing	Actions
11 th November <i>*Political Purdah*</i>	<ul style="list-style-type: none"> • Draft news story for website on first consultation • Text for invitation leaflets to be agreed (sign off Gill and RDP) • Text for newspaper advert to be agreed (sign off Gill and RDP)
18 th November <i>*Political Purdah*</i>	<ul style="list-style-type: none"> • Website updated with new consultation dates • Website to go live (sign off with Gill) • Text for boards to be drafted • Design leaflet/ newspaper advert/social media advert (sign off with Gill) • Design event for Christmas Festival stall (game/giveaway)
25 th November <i>*Political Purdah*</i>	<ul style="list-style-type: none"> • Finalise event for Christmas Festival stall (game/giveaway) • Hold Aldershot Community Christmas Festival stall (Saturday 30th) • Invitation letters/ leaflets advertised at Festival • Text for boards to be drafted
2 nd December <i>*Political Purdah*</i>	<ul style="list-style-type: none"> • Compile and analyse feedback received • Update project website following Christmas Festival • Draft press release advertising plans/ need for redevelopment/ feedback from Christmas stall • Text for exhibition boards to be finalised (sign off, Gill, RDP, architects) • Advert to appear in the paper and sell in press release • FAQs to be drafted
9 th December <i>*Political Purdah*</i>	<ul style="list-style-type: none"> • Social media advertising of event, sent to social media groups: Aldershot Community Page and on Rushmoor District Council • Continued community meeting • FAQs to be drafted • Text for boards to be drafted
16 th December	<ul style="list-style-type: none"> • Social media advertising of consultation event • Invitation letters/ leaflets distributed (sign off Gill and RDP)
Christmas Break	
30 th December	<ul style="list-style-type: none"> • Social media advertising of consultation event
6 th January	<ul style="list-style-type: none"> • Exhibition boards sent to print • Advert to appear in the paper and sell in press release

	<ul style="list-style-type: none"> • Social media advertising of event • Comment forms and sign in sheets to be produced (sign off Gill and RDP) • Public exhibition 11th January
13 th January	<ul style="list-style-type: none"> • Public exhibition 13th January
20 th January	<ul style="list-style-type: none"> • Compile and analyse feedback received

The Index of Multiple Deprivation 2019 data sheet

Last updated: January 2020

Produced by: Strategy, Performance and Partnerships

Contact: policy@rushmoor.gov.uk

Summary - Rushmoor has three small areas of multiple deprivation that are in the 20% most deprived in the country

The 2019 English Indices of Deprivation was published on September 27th 2019 and replaces the 2015 English Indices of Deprivation. The 2019 Index of Multiple Deprivation (IMD) combines a number of indicators chosen to cover a range of economic, social and housing issues into a single deprivation score for each small area in England. The overall score is calculated using data from seven domains. **Most of the indicator data has been taken from around 2015 and 2016 and some data is from the 2011 Census.** The indicators used for the Index of Multiple Deprivation 2019, can be found at the end of this data sheet.

The Indices of Deprivation have been produced at Lower-layer Super Output Area (LSOA) level of which in 2019 there were 32,844 in the country, with 58 LSOAs in Rushmoor. There are several in each ward, including many that overlap the ward boundaries. Each LSOA is ranked as part of the IMD against all other LSOAs in England, where 1 is the most deprived and 32,844 is the least deprived.

IMD 2019 Summary

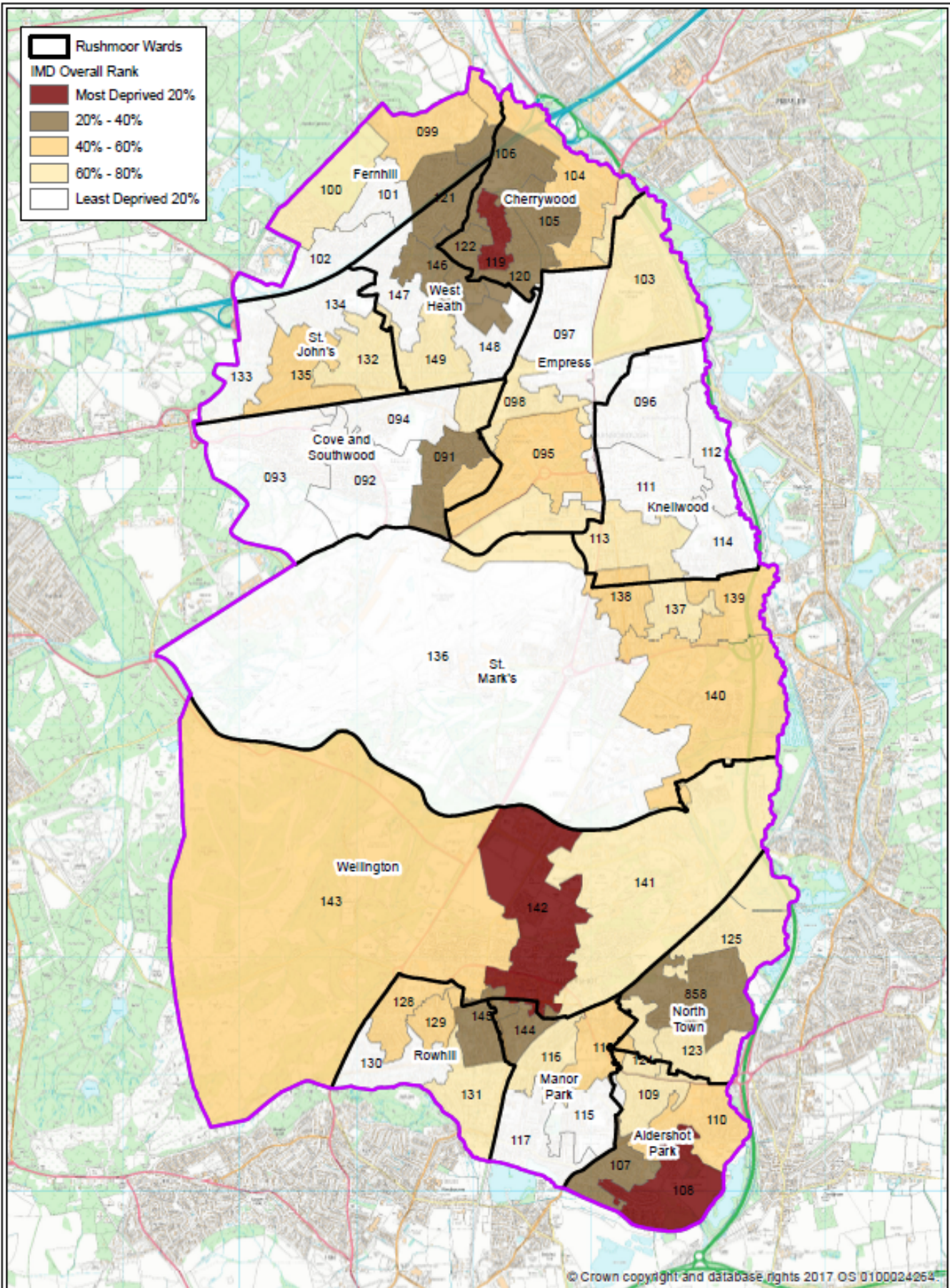
Rushmoor has three small areas of multiple deprivation – LSOAs that are in the 20% most deprived in the country:

- Part of Cherrywood ward (**LSOA 119 ranked 3,693 - down from 4,691 in 2015**)
- Part of Aldershot Park ward (**LSOA 108 ranked 4,053 – down from 4,452 in 2015**)
- Part of Wellington ward (**LSOA 142 ranked 5,123 – down from 9,131 in 2015**)

Of the other areas 11 LSOAs are in the 40% most deprived, 12 LSOAs are in the middle 20%, 14 LSOAs are in the 40% least deprived and 18 LSOAs are in the 20% least deprived areas in the country (see illustrative graph on page 3).

Part of Cove and Southwood ward (LSOA 93) is the eighth least deprived area in England (ranked 32,837). In the 2015 English Indices of Deprivation it was the 123 least deprived area.

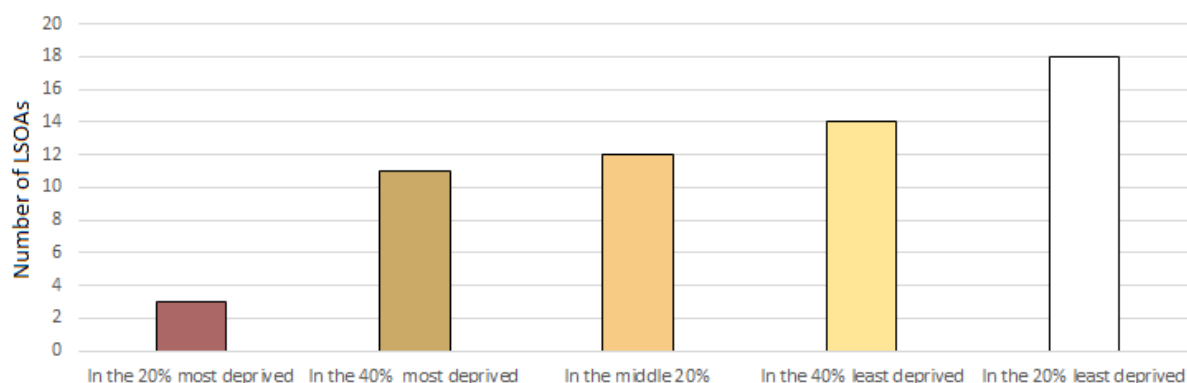
The map on the following page shows the LSOAs in Rushmoor. The darker the colour the more deprived the area.



Index of Multiple Deprivation 2019

Data Source: DCLG 2019
 © 2015 Rushmoor Borough Council
 © Crown copyright and database rights 2019 Ordnance Survey 100024264

Distribution of IMD in Rushmoor



Comparisons

In Hampshire there are 37 LSOAs in the 20% most deprived in the country, 23 in Havant, eight in Gosport, three in both the New Forest and Rushmoor, one in Basingstoke and Dene, Eastleigh and Test Valley. LSOA 93 in Rushmoor is the eighth least deprived area in England and is the least deprived area in Hampshire.

Around Rushmoor's neighbours, Hart, Surrey Heath, and Waverley have no LSOAs in the 20% most deprived in the country. Guildford has two LSOAs in the 20% most deprived in the country.

Domain information

The table on the following page shows the scores for the individual LSOAs in terms of the individual domains, which are:

- Income
- Employment
- Education, Skills and Training
- Health Deprivation and Disability
- Crime
- Barriers to Housing and Services
- Living Environment

The indicators used for the Index of Multiple Deprivation 2019 and the individual domains can be found at the end of this data sheet.

The Index of Multiple Deprivation 2019 - Scores for Lower Super Output Areas in Rushmoor across the domains - Key to table

In the 20% most deprived areas	In the 40% most deprived areas	In the middle 20% of areas	In the 40% least deprived areas	In the 20% least deprived areas
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Wards covered by LSOA and approx. percentage	LSOA Code	Index of Multiple Deprivation	Income	Employment	Education, Skills & Training	Health Deprivation & Disability	Crime	Barriers to Housing & Services	Living Environment
Cove and Southwood (100%)	91	7174	6709	8448	6524	6512	5482	7202	27237
Cove and Southwood (100%)	92	31746	32567	32213	28273	26699	21426	16958	30187
Cove and Southwood (100%)	93	32837	32731	32058	29776	30388	32191	31034	31242
Cove and Southwood (100%)	94	27881	29265	30466	19117	23378	16090	14970	25445
Empress (80%) and Cove and Southwood (20%)	95	14324	13148	15893	11061	15716	12759	10523	13924
Knellwood (95%) and Empress (5%)	96	31468	25169	29927	29453	30972	22628	27371	25576
Empress (100%)	97	29363	30389	30081	29954	25205	10408	24340	19422
Empress (55%) and Cove and Southwood (45%)	98	20864	20606	25937	18192	21947	6063	18117	13781
Fernhill (100%)	99	13923	13703	12800	10592	10118	10467	16335	26453
Fernhill (100%)	100	20187	23480	24127	14841	11568	9639	19517	18115
Fernhill (100%)	101	30224	29643	28659	24049	25035	26664	20870	21416
Fernhill (100%)	102	29081	27835	28531	16917	25928	26092	22500	23306
Empress (95%) and Cherrywood (5%)	103	24475	25581	31961	25934	27856	6265	11198	14502
Cherrywood (90%) and Fernhill (10%)	104	15318	12950	22106	12385	19967	16143	2939	17660
Cherrywood (100%)	105	7921	7942	11297	10437	8534	3902	2798	22569
Cherrywood (85%) and Fernhill (15%)	106	10071	8081	13862	7196	11191	12523	4423	22821
Aldershot Park (100%)	107	6938	6788	6447	4538	2653	18383	17056	27038
Aldershot Park (100%)	108	4053	6293	3556	2171	2311	10779	7173	28522
Aldershot Park (100%)	109	23862	20372	21845	17449	19202	24909	26342	16863
Aldershot Park (100%)	110	13542	12075	14616	9319	10032	17815	10235	23244
Knellwood (100%)	111	28756	30928	26413	28105	26284	21286	9842	24534
Knellwood (100%)	112	31907	30532	31606	23023	29269	29489	24631	23966
Knellwood (95%) and Empress (5%)	113	22027	22835	18560	24935	11580	24759	13965	20716
Knellwood (100%)	114	31448	31382	29864	26588	22461	22996	26354	28274
Manor Park (90%) and Aldershot Park (10%)	115	27889	27292	25677	20941	19966	19266	28778	21969
Manor Park (100%)	116	22564	15299	24087	22793	23622	17537	16771	17237
Manor Park (100%)	117	30853	28701	29129	24419	26045	24520	28802	22009
Manor Park (80%) and North Town (10%) and Aldershot Park (10%)	118	18993	13259	25145	19738	17709	20034	11013	11449

Wards covered by LSOA and approx. percentage	LSOA Code	Index of Multiple Deprivation	Income	Employment	Education, Skills & Training	Health Deprivation & Disability	Crime	Barriers to Housing & Services	Living Environment
Cherrywood (100%)	119	3693	3186	5541	2233	3641	4816	7664	27684
Cherrywood (100%)	120	11116	8229	14196	5988	18173	4330	14070	27844
Fernhill(45%) & WestHeath(45%) & Cherrywood(10%)	121	13128	16261	16455	8566	19227	11676	1844	21599
Cherrywood (80%) and West Heath (20%)	122	8969	6719	11604	4101	9857	9726	14082	23110
North Town (95%) and Aldershot Park (5%)	123	22885	21349	25139	13276	23941	23356	17206	12502
North Town (80%) and Aldershot Park (20%)	124	24131	19403	28945	15864	24920	21325	17996	14262
North Town (100%)	125	22758	19842	24172	11197	21165	24131	13366	29655
Rowhill (100%)	128	13793	12895	15091	10512	10946	11475	12003	21422
Rowhill (100%)	129	13520	10891	13059	14938	12911	17415	15199	9353
Rowhill (100%)	130	27323	27695	26997	22636	26463	24903	7370	26777
Rowhill (100%)	131	21256	17267	26827	22082	12249	24389	7174	25739
St. John (100%)	132	22351	20092	25580	15298	18666	9508	19829	27562
St. John (100%)	133	30663	29480	32379	27694	30174	21546	12731	25204
St. John (100%)	134	26453	24645	27731	20133	28052	25326	9317	20480
St. John (100%)	135	18285	16858	16706	11809	20095	19828	9547	24878
St Marks (100%)	136	28933	26589	30170	21809	24773	25818	20157	17832
St Marks (100%)	137	20582	22826	17754	18344	14971	10321	25809	17222
St Marks (80%) and Knellwood (20%)	138	17376	14349	12118	22612	14166	18422	18285	18529
St Marks (100%)	139	15882	15263	16733	12605	9232	21172	15914	14054
St Marks (100%)	140	15764	15284	20465	12446	10360	22473	5538	18475
Wellington (100%)	141	20157	28470	31867	14302	11838	23371	1377	28043
Wellington (100%)	142	5123	1094	10458	13234	9143	5492	3408	24696
Wellington (95%) and Rowhill (5%)	143	17037	24106	23394	11561	7929	12468	6114	23858
Manor Park (95%) and Wellington (5%)	144	8415	4553	16732	16571	15568	3695	10954	3093
Rowhill(80%) & Wellington(10%) & Manor Park(10%)	145	8964	5045	13130	14431	14082	2613	10533	15545
West Heath (100%)	146	12193	10236	14852	5840	12311	12301	11217	27102
West Heath (100%)	147	26342	22617	23396	19006	25280	17131	24661	25972
West Heath (100%)	148	27874	25582	29049	25342	25282	14206	24364	16276
West Heath (100%)	149	26168	25502	26255	19245	19036	13493	24590	25898
North Town (100%)	858	12610	10023	12626	6821	13079	18192	14808	21029
Number in 20% most deprived		3	5	3	7	4	9	8	1
Number in 20% least deprived		18	15	20	7	9	3	6	13

Areas with specific challenges

The Index of Multiple Deprivation is divided into seven indicator domains. The table below compares the areas in Rushmoor with specific domain challenges in 2015 and 2019. These areas are in the 20% most deprived for the domains in England – If the LSOAs is in **bold** they also have multiple deprivation and if the LSOA is in **red** then they are in the 10% most deprived areas in England.

Deprivation Domain	Lower Super Output Areas 2015		Lower Super Output Areas 2019
Income	4 pockets <ul style="list-style-type: none"> • 119 (Cherrywood) • 142 (Wellington) • 108 (Aldershot Park) • 91 (Cove and Southwood) 	The indicators have changed or been modified from the 2015 to 2019	5 pockets <ul style="list-style-type: none"> • 142 (Wellington) • 119 (Cherrywood) • 144 (Manor Park and a small part of Wellington) • 145 (Rowhill and a small part of Wellington and Manor Park) • 108 (Aldershot Park)
Employment	2 pockets <ul style="list-style-type: none"> • 108 (Aldershot Park) • 119 (Cherrywood) 		3 pockets <ul style="list-style-type: none"> • 108 (Aldershot Park) • 119 (Cherrywood) • 107 (Aldershot Park)
Health and Disability	4 pockets <ul style="list-style-type: none"> • 108 (Aldershot Park) • 107 (Aldershot Park) • 91 (Cove and Southwood) • 145 (Rowhill and a small part of Wellington and Manor Park) 		4 pockets <ul style="list-style-type: none"> • 108 (Aldershot Park) • 107 (Aldershot Park) • 119 (Cherrywood) • 91 (Cove and Southwood)
Education, Skills and Training	9 pockets <ul style="list-style-type: none"> • 119 (Cherrywood) • 122 (Cherrywood and small part of West Heath) • 108 (Aldershot Park) • 120 (Cherrywood) • 107 (Aldershot Park) • 858 (North Town) • 146 (West Heath) • 91 (Cove and Southwood) • 106 (Cherrywood and a small part of Fernhill) • 99 (Fernhill) 	The indicators in these domains haven't changed since 2015	7 pockets <ul style="list-style-type: none"> • 108 (Aldershot Park) • 119 (Cherrywood) • 122 (Cherrywood and small part of West Heath) • 107 (Aldershot Park) • 146 (West Heath) • 120 (Cherrywood) • 91 (Cove and Southwood)
Barriers to Housing and Services	3 pockets <ul style="list-style-type: none"> • 141 (Wellington) • 119 (Cherrywood) • 104 (Cherrywood and a small part of Fernhill) 		8 pockets <ul style="list-style-type: none"> • 141 (Wellington) • 121 (part Fernhill and West Heath and a small part of Cherrywood) • 105 (Cherrywood) • 104 (Cherrywood and a small part of Fernhill) • 142 (Wellington) • 106 (Cherrywood and a small part of Fernhill) • 140 (St Mark's) • 143 (Wellington and a small part of Rowhill)

Living Environment	1 pocket <ul style="list-style-type: none"> 144 (Manor Park and a small part of Wellington) 	1 pocket <ul style="list-style-type: none"> 144 (Manor Park and a small part of Wellington)
Crime	2 pockets <ul style="list-style-type: none"> 145 (Rowhill and small part of Wellington and Manor Park) 124 (North Town and a small part of Aldershot Park) 	9 pockets <ul style="list-style-type: none"> 145 (Rowhill and small part of Wellington and Manor Park) 144 (Manor Park and a small part of Wellington) 105 (Cherrywood) 120 (Cherrywood) 119 (Cherrywood) 91 (Cove and Southwood) 142 (Wellington) 98 (part of Empress and Cove and Southwood ward) 103 (Empress and a small part of Cherrywood)

Indicators used for the Index of Multiple Deprivation 2019

Domains and weighting	Indicators
Income Deprivation 22.5%	<ul style="list-style-type: none"> • Adults and children in Income Support families • Adults and children in income-based Jobseeker's Allowance families • Adults and children in income-based Employment and Support Allowance families • Adults and children in Pension Credit (Guarantee) families • Adults and children in Child Tax Credit and Working Tax Credit families, below 60% median income not already counted • Asylum seekers in England in receipt of subsistence support, accommodation support, or both • Adults and children in Universal Credit families where no adult is in 'Working – no requirements' conditionality regime
Employment Deprivation 22.5%	<ul style="list-style-type: none"> • Claimants of Jobseeker's Allowance, aged 18-59/64 • Claimants of Employment and Support Allowance, aged 18-59/64 • Claimants of Incapacity Benefit, aged 18-59/64 • Claimants of Severe Disablement Allowance, aged 18-59/64 • Claimants of Carer's Allowance, aged 18-59/64 • Claimants of Universal Credit families in the 'Searching for work' and 'No work requirements' conditionality groups
Health Deprivation & Disability 13.5%	<ul style="list-style-type: none"> • Years of potential life lost • Comparative illness and disability ratio • Acute morbidity • Mood and anxiety disorders
Education, Skills & Training Deprivation 13.5%	<ul style="list-style-type: none"> • Key stage 2 attainment: average points score • Key stage 4 attainment: average points score • Secondary school absence • Staying on in education post 16 • Entry to higher education • Adults with no or low qualifications, aged 25-59/64 • English language proficiency, aged 25-59/64
Crime 9.3%	Recorded crime rates for: <ul style="list-style-type: none"> • Violence • Burglary • Theft • Criminal damage
Barriers to Housing & Services 9.3%	<ul style="list-style-type: none"> • Road distance to: post office; primary school; general store or supermarket; GP surgery • Household overcrowding • Homelessness • Housing affordability
Living Environment Deprivation 9.3%	<ul style="list-style-type: none"> • Housing in poor condition • Houses without central heating • Air quality • Road traffic accidents

More Information

The Index of Multiple Deprivation 2019 information is published on the Government website:
<https://www.gov.uk/government/statistics/english-indices-of-deprivation-2019>.

POLICY AND PROJECT ADVISORY BOARD WORK PROGRAMME

The purpose of the work programme is to plan, manage and co-ordinate the ongoing activity and progress of the Council's Policy and Project Advisory Board, incorporating policy development work carried out through working groups.

(A) CURRENT WORKING GROUPS APPOINTED BY THE POLICY AND PROJECTS ADVISORY BOARD

GROUP	MEMBERSHIP 2019/20	CURRENT POSITION	CONTACT
Elections Group	Cllrs Sophia Choudhary, A.R. Newell, S.J. Masterson, C.J. Stewart, T.D. Bridgeman and K. Dibble (one Liberal Democrat vacancy) Chairman:	A meeting was held in August 2019 where feedback was given from the May election, progress on the annual canvass which was currently underway and an update provided on the electoral services review. The next meeting will be held on 28 January 2020.	Andrew Colver, Head of Democracy, Strategy and Partnerships, Tel: (01252) 398820, andrew.colver@rushmoor.gov.uk
Strategic Housing and Local Plan Group To steer the development of the Local Plan and monitor updates to the Housing and Homelessness Strategy	Cllrs P.I.C. Crerar, D.E. Clifford, T.W. Mitchell, Marina Munro, B.A. Thomas, C.J. Stewart, M.J. Tennant, C.P. Grattan and M.J. Roberts Chairman: Cllr P.I.C. Crerar	Agreed by Advisory Board on 3 April that a scoping review on conservation areas to report to Cabinet will be tasked to the Strategic Housing and Local Plan Group. An update on progress was provided at the September Board meeting. The meetings scheduled for the remainder of 2019/20 are on 29 January 2020 and 22 April 2020.	Tim Mills Head of Planning Tel: (01252) 398790 tim.mills@rushmoor.gov.uk Anna Lucas Principal Planning Officer Zoe Paine Strategy and Enabling Manager (Housing)

GROUP	MEMBERSHIP 2019/20	CURRENT POSITION	CONTACT
Leisure Facilities and Contracts	Cllrs J. B. Canty, Prabesh KC, Mara Makunura, T.W. Mitchell, C.J. Stewart, T.D. Bridgeman and C.P. Grattan Chairman: Cllr J.B. Canty	The Group held workshop sessions in August to compile the specification requirements. The draft specification was circulated to the Group for comment and would be taken to Cabinet for approval in November 2019. An update on the changes to the specification was circulated to the Group. The next meeting will be held on 16 March 2020.	James Duggin Head of Operational Services Tel: (01252) 398543 james.duggin@rushmoor.gov.uk
Transformation Task and Finish Group (formerly Rushmoor 2020 Modernisation and Improvement Programme)	Cllrs J.B. Canty, K.H. Muschamp, Sophia Choudhary, P.J. Cullum, J.H. Marsh, Gaynor Austin and Nadia Martin (one Liberal Democrat vacancy) Chairman: Cllr. J.B. Canty	It was agreed at the Task and Finish Group meeting on 13 November that the Group would be renamed Transformation Task and Finish Group and the terms of reference were revised to change the purpose to supporting the ICE Programme to achieve its agreed outcomes. The Group agreed the scope of the website project and discussed the benchmarking and customer survey results. The next meeting will be held on 29 January.	Karen Edwards, Executive Director Tel: (01252) 398800 karen.edwards@rushmoor.gov.uk

(B) OTHER ISSUES/MATTERS FOR THE WORK PROGRAMME

ISSUE	DETAILS	CONTACT DETAILS
Aldershot Town Centre Strategy	<p>On 19/9/18, the Board considered a report with proposals for the development of an Aldershot Town Centre Strategy.</p> <p>The Board commented on the development proposal which would be incorporated into the development of the draft Aldershot Town Centre Strategy to be submitted to Cabinet for approval and budget allocations.</p> <p>An update on progress was provided at the 20/11/19 meeting where the Board received details on the Civic Society Town Centre Vision, the Rushmoor Leadership project on attracting independent business and the Aldershot Parking Study. The Strategy would be developed further and reported back to the Board in March 2020.</p>	<p>Tim Mills Head of Economy, Planning and Strategic Housing Tel. (01252) 398542 tim.mills@rushmoor.gov.uk</p>
Health, Wellbeing and Obesity	<p>At the Council Meeting on 18/4/18, a Notice of Motion on the topic of 'tackling obesity' was referred for further consideration.</p> <p>On 21/11/18, the Board to hold a scoping session, with a view to understanding more about the issue, areas where progress has been made, and potential issues for future policy change/support.</p> <p>Data from the Obesity Audit discussed at the Board meeting on 21/11/18. It was agreed that the actions from the Local Action Group would be monitored by the Progress Group and any substantive items would be reported to the Board. An update was circulated to the Progress Group in October 2019.</p>	<p>Andrew Colver Head of Democracy, Strategy and Partnerships Tel: (01252) 398820 andrew.colver@rushmoor.gov.uk</p>
Rowhill and Southwood Management Plan	<p>Update on the latest position to be discussed at the Progress Group once the results from commissioned work are available. The information is expected in early Spring 2020.</p>	<p>Ian Harrison Executive Director Tel: (01252) 398400 ian.harrison@rushmoor.gov.uk</p>

<p>Regeneration Consultation and Policy</p>	<p>Discussed at the Board on 21/11/18 and agreed that the Progress Group and/or the Board would be a consultee on key regeneration matters including Farnborough Civic Quarter, The Galleries scheme, Rushmoor Development Partnership, Farnborough Growth Package and other strategies supporting or related to regeneration.</p> <p>Work on the Aldershot Town Centre Strategy and Farnborough Civic Quarter Masterplan was discussed at the meeting in April 2019.</p> <p>The response to the Aldershot and Farnborough 2030 consultation was discussed at the Board on 05/06/19 and agreed that the key messages from the consultation work be incorporated into the development of a new long-term vision for Rushmoor.</p> <p>An update on progress was be provided at the 31/07/19 Board meeting. An update on the Farnborough Civic Quarter Masterplan was expected in November 2019.</p>	<p>Paul Brooks Head of Regeneration and Property Tel: (01252) 398544 paul.brooks@rushmoor.gov.uk</p>
<p>Conservation Area Reviews</p>	<p>Discussed at the Board on 03/04/19 and agreed for a scoping report to be prepared to report to Cabinet in May. The work would be picked up by the Strategic Housing and Local Plan Group.</p>	<p>Tim Mills Head of Economy, Planning and Strategic Housing Tel. (01252) 398542 tim.mills@rushmoor.gov.uk</p>
<p>Strategy for Future Investment in Relation to Playgrounds within the Borough</p>	<p>Strategic aims and objectives discussed at the Board on 25/09/19 Board meeting. Strategic document submitted to Cabinet for approval in December 2019 to recommend way forward to develop the operational plan.</p>	<p>James Duggin Head of Operational Services Tel: (01252) 398543 james.duggin@rushmoor.gov.uk</p>
<p>End Violence at Work Charter</p>	<p>Discussed at the Board on 31/07/19 and a number of actions agreed to raise awareness with the voluntary/community sector and for the Council to encourage them to sign-up. A report would come back to the Board in 12-months to report on how many Rushmoor organisations had signed up to the Charter.</p>	<p>Karen Edwards, Executive Director Tel: (01252) 398800 karen.edwards@rushmoor.gov.uk</p>

Rent Relief Policy Approach	The approach to a rent relief policy for sports and community organisations in the Borough was considered at 25/09/29 Board meeting. Board comments would be incorporated into the paper to be submitted to Cabinet in November 2019.	Andrew Colver Head of Democracy, Strategy and Partnerships Tel. 01252 398820 andrew.colver@rushmoor.gov.uk
Procurement Strategy	The draft Procurement Strategy was considered by the Board on 20/11/19 which set out the Council's strategic procurement aims and the priorities for the next four years. The final version was expected to be available by March 2020.	David Stanley Executive Head of Finance Tel. 01252 398440 david.stanley@rushmoor.gov.uk

POLICY AND PROJECTS ADVISORY BOARD**AGENDA PLANNING – 2019-2020**

23 January 2019	<ul style="list-style-type: none"> • Report from PPAB sub-groups • Farnborough Civic Quarter
3 April 2019	<ul style="list-style-type: none"> • Aldershot Transition Plan and Town Centre Strategy • Farnborough Civic Quarter • Asset Management Plan • Conservation Area Reviews
5 June 2019	<ul style="list-style-type: none"> • Strategy for future investment in relation to playgrounds within the Borough • Results of Aldershot and Farnborough 2030 Consultation
31 July 2019	<ul style="list-style-type: none"> • Notice of Motion – Violence at Work Charter • Development of the strategy for future investment in relation to playgrounds within the Borough
25 September 2019	<ul style="list-style-type: none"> • Rent Relief Policy for charitable/sporting organisations • Draft strategy for future investment in relation to playgrounds within the Borough
20 November 2019	<ul style="list-style-type: none"> • Aldershot Town Centre Strategy • Procurement Strategy
22 January 2020	<ul style="list-style-type: none"> • Farnborough Civic Quarter Masterplan • Index of Multiple Deprivation Data – Council's policy approach
25 March 2020	<ul style="list-style-type: none"> • Aldershot Town Centre Strategy • Procurement Strategy
10 June 2020	<ul style="list-style-type: none"> •

PROGRESS GROUP MEETINGS

Membership: Cllrs Gaynor Austin, J.B. Canty, Sophia Choudhary, P.I.C. Crerar, T.W. Mitchell, M.J. Roberts and C.J. Stewart.

4 December 2018	<ul style="list-style-type: none"> • Review Progress Group's terms of reference • Farnborough Civic Quarter • Local Plan Policies
6 February 2019	<ul style="list-style-type: none"> • Monitor Local Action Group actions • Aldershot Town Centre Strategy
8 April 2019	<ul style="list-style-type: none"> • Strategy for future investment in relation to playgrounds within the Borough • Notice of Motion – Violence at Work Charter • Results of Aldershot and Farnborough 2030 Consultation • Forthcoming Regeneration matters
27 June 2019	<ul style="list-style-type: none"> • Notice of Motion – Violence at Work Charter • Development of the strategy for future investment in relation to playgrounds within the Borough
2 September 2019	<ul style="list-style-type: none"> • Draft strategy for future investment in relation to playgrounds within the Borough
21 October 2019	<ul style="list-style-type: none"> • Aldershot Town Centre Strategy • Procurement Strategy • HCC Savings – Job Cuts in Social Care
6 January 2020	<ul style="list-style-type: none"> • Farnborough Civic Quarter Masterplan • Index of Multiple Deprivation Data – Council's policy approach
24 February 2020	<ul style="list-style-type: none"> • Aldershot Town Centre Strategy • Procurement Strategy • Rowhill and Southwood Management Plan • HCC Budget – impact on adult social care and public health • Hampshire Library Service Public Consultation
16 April 2020	<ul style="list-style-type: none"> •
FUTURE MEETINGS	<ul style="list-style-type: none"> • Aldershot Town Centre Strategy Final Version (June/July) • Playground Strategy Action Plan (June/July) • Litter Enforcement Strategy • Medium Term Financial Strategy/Budget Strategy • Fair Funding consultation • Rushmoor Development Partnership – Site Appraisals • Income Crisis – policy development • Violence at Work Charter - report on number of Rushmoor organisations signed up to the Charter

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